Lincolnshire		THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE	
Boston Borough	East Lindsey District	City of Lincoln	Lincolnshire County
Council	Council	Council	Council
North Kesteven	South Holland	South Kesteven	West Lindsey District
District Council	District Council	District Council	Council

# Open Report on behalf of Lincolnshire West Clinical Commissioning Group

Report to	Health Scrutiny Committee for Lincolnshire	
Date:	19 November 2014	
Subject:	Lincolnshire West Clinical Commissioning Group	

# Summary:

The report describes the progress Lincolnshire West Clinical Commissioning Group has made since its creation in April 2013. In particular it highlights work undertaken to improve access to services including Ear, Nose and Throat; Dermatology; Dementia; and the development of Neighbourhood teams.

# Actions Required:

To consider and comment on the content of the report.

# 1. Background

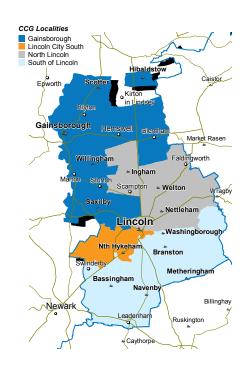
Lincolnshire West Clinical Commissioning Group (LWCCG) was formed in April 2013 following the abolition of Lincolnshire PCT. It is one of four Clinical Commissioning Groups in Lincolnshire and commissions health services for a population of 230,000, with a budget of £267.8m. Its responsibilities include commissioning of hospital, community and mental health services, but currently exclude primary care and highly specialised services. These latter services are commissioned by the NHS Leicester and Lincolnshire Area Team.

# 2. Working in partnership to deliver improvements in local health care

A number of successful initiatives have been undertaken in partnership with other local health commissioners, health providers, social care and the voluntary sector. Some examples are described below.

# Creation of Neighbourhood Teams

As part of our approach to managing an increasingly old and frail population the CCG is developing and implementing, (in line with the Lincolnshire Health and Care Blueprint, and other Lincolnshire CCGs) a total of 4 Neighbourhood Teams. These four teams cover the areas shown in the map below.



**South of Lincoln** – Bassingham, Navenby, Washingborough etc

Lincoln City South – Birchwood, Boultham area

**North Lincoln** – including the practices in the North of the City and some of the villages to the north.

**Gainsborough locality** – including Saxilby, Gainsborough, Scotter

This development builds upon significant work to develop an Integrated Frailty Pathway across the area, part of this work included the establishment of 5 Integrated Community Teams and it is these teams that have formed the foundation for our Neighbourhood Teams. All four Neighbourhood Teams are now operational.

The teams are formed around geographical groups of Practices and work with GP Practices, Mental Health workers, Community Nursing and Social Workers to deliver an integrated team that works together to identify and support those people with increasing frailty to remain well, independent and safely at home for as long as possible.

The teams are gradually extending the network of support they can access, for example, there is now a full time Community Geriatrician who works closely with the teams. They have explicit links with St Barnabas Hospice, the Wellbeing Service and over the next 12 months further services and expertise will be added.

This work has started to demonstrate a real impact and at the end of June this year 443 fewer people had been admitted to hospital when compared to the end of June 2013 and 345 few people over 65 had been admitted.

Staff are now starting to feel a real difference in how they work together and people are receiving faster more streamlined care in the community. For example, members of the Neighbourhood Teams are undertaking joint visits to ensure that just one assessment is carried out and the action needed to support someone happens more quickly.

#### Ear, Nose and Throat Pathway Redesign

The CCG has been working with Lincoln County hospital clinicians and local GPs to review the way that ear, nose and throat conditions are treated in the area. This includes providing clear guidelines for GPs to enable them to treat more conditions in the community and better communication with the hospital to ensure the patient sees the correct hospital clinician first time. A new specification for a community based services has been jointly developed and is currently out to tender, with the expectation that new improved services will be place by the spring.

#### Paediatric Audiology

The CCG has led work with ULHT to redesign the paediatric audiology pathway, in order to ensure children with suspected hearing problems are seen promptly. This has resulted in a reduction of the waiting time for hearing test for the under 5's from 33 weeks to 8 weeks. The CCG will continue to work to get the wait time to 6 weeks and ensure this is sustainable for the future.

### Tele dermatology pilot

As a result of increased awareness of skin cancer there has been a steady increase in the number of patients being referred to hospital for skin lesions/ moles etc to be checked. To help to manage this increased demand new ways of working have been explored, which the result that a Tele dermatology pilot has been set up in 19 local GP surgeries across the CCG, and new clinical pathways introduced. The pilot works by enabling the GP to send photos images of skin lesions for a consultant to review and advice on the most appropriate treatment pathway.

### Memory Assessment and Management Service

In 2012 the number of people living with dementia in the UK was estimated at about 800,000, and it is expected to rise to 1,000,000 by 2021. The cost to society is currently estimated to be £23 billion per year. This means that dementia poses a huge challenge to everyone and to health and social care in particular.

In Lincolnshire West like many other parts of the country, diagnosis of rates are lower than expected, with just over 50% of expected cases currently being diagnosed. The CCG has therefore commissioned a new service designed to increase the early identification of dementia, so those diagnosed and their carers can be appropriately supported. Pilots are currently running in Nettleham, Welton and Saxiby, with the aim of rolling out the service across the CCG area by the end of February. The new service is led by community psychiatric nurses, working in primary care settings.

### 3. The Future

The NHS's national leadership last month published a document called 'Five Year Forward View'. This set out how health services need to change to take advantage of the new technology and science, to promote wellbeing and prevent ill-health and to meet new challenges associated with an aging population and increasingly complex health issues. It describes a number of potential future care models, which local communities will need to consider over the coming months. It also signals that CCG will have new responsibilities for co commissioning some aspects of primary care, (General Practice and possibly pharmacy, but not opticians or dentist,) and Specialist health services, currently the responsibility of NHS Area Teams.

In Lincolnshire health and care stakeholders are working on a shared vision for health and care; Lincolnshire Health and Care (LHAC) which it is anticipated will go out to formal consultation in early summer 2015.

### 4. Conclusion

CCG staff and partners organisations have worked hard to deliver improvements in local health care and to reduce health inequalities, and this will continue as we move into 2015.

### 5. Consultation

Lincolnshire West CCG regularly involves service users and carers as well as other key stakeholders in the development of new service models. On 17 September 2014 the CCG organised a planning workshop with stakeholders to consider emerging commissioning plans for 2015/16, which were also discussed at its AGM on the same day.

# 6. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

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